Horizon 2020

Spreading Excellence and Widening Participation - Project Writing for Twinning Action

Selcen Gülsüm ASLAN ÖZŞAHİN

Horizon 2020 - Spreading Excellence and Widening Participation

National Contact Point and Expert for Turkey

Framework Programmes National Coordinaton Office, TÜBİTAK

Ankara, 2018
Twinning - call is open
• Call Budget: 30 Mil. Euro
• Call Deadline: 15 November 2018
• Max Project Duration: up to 3 years
• Max Project Budget: 0.8 Million EUR
• Multibeneficiary - min 3 participants

• Research Participant Portal
  • A Forms
  • Part B (1-3)
  • Part B (4-5)
Calls for Proposals

Horizon 2020

- Spreading excellence and widening participation
  - WIDESPREAD
  - H2020-WIDESPREAD-2018-2020
  - Publication date: 17 October 2017

In addition to the search facilities, the full list of H2020 Calls can be found here.
WIDESPREAD-2018

RESEARCH & INNOVATION

RESEARCH & INNOVATION Participant Portal

TOPIC: Twinning

Topic Description:
The specific context is to enhance networking activities between the research institutions of the Twinning country and international research partners. (further details in the budget)

Topic conditions and documents:

1. Eligibility criteria: Eligibility criteria for this topic are as follows:
   a. The lead applicant must be a research institution in the Twinning country.
   b. The lead applicant must have at least one international research partner.
   c. The international research partner must be eligible for funding under the Twinning country's funding program.

Partner search:
13 organisations are looking for collaboration partners for this topic:

Download Part B Templates

Create a Draft Proposal

Type of Action: Coordination & support action (CSA)

Guide on proposal submission:

Your organisation:

Search for your organisation:

Your Role:

Please indicate your role in this proposal:

Your Proposal:

Guideline on preparation of the proposal:

Step 3 Create a Draft Proposal

Please enter the following information to create a draft proposal. Please note that fields marked with a star (*) are mandatory.

You can submit the proposal as many times as you wish up to the deadline. Every submitted version will replace the previously submitted one.

It is highly recommended to submit your proposal as early as possible and at least 48 hours prior to the deadline of this call. This will avoid being confronted with incompatible data if configuration settings change before the call deadline. When multiple versions would be left to handle, there is no reason to delay the submission for confidentiality reasons as the system does not allow any access to the proposals before call deadline or due-dates other than the submitted data that is part of the Submission and Evaluation of Inapplicable Assessments. Declaration!

TÉBİTAK

Copyright © European Commission

WIDESPREAD-2018
Submission and Evaluation of Proposals Assent Disclaimer

Please read and accept this disclaimer to proceed with the creation of your draft proposal:

Proposal pre-registration data
1. In order to plan the evaluations, the Commission services need access to a limited amount of information about your draft proposal (so called pre-registration data) prior to call deadline. The pre-registration data is limited to: call, topic, type of action, Participant Identification (PIC) code of the participating organisation(s), project acronym, short summary and - where applicable - panel and keywords. Neither the Part B nor any annex(s) form part of the pre-registration data that can be accessed by the European Commission services before the call deadline.
2. You do not have to list sensitive/confidential information in the ‘Short Summary’ (entered on Step 3). Where relevant, sensitive/confidential information can be added to the Abstract field in the Part A administrative form at a later stage in the submission process; this Abstract is not included in the pre-registration data. Therefore, please provide as the ‘short summary’ the relevant information (keywords, non-confidential information) for the planning of the evaluation.
   - I agree that the pre-registration data becomes available to the European Commission services prior to call closure.
   - I wish that the pre-registration data does not become available to the European Commission services prior to call closure. (Applicants are advised to use this option only in well justified cases, as it hinders the planning of the evaluation process and the timely processing of proposals).

Part B
3. File format: For the Technical Annex (part B) you must use exclusively PDF (“portable document format”, compatible with Adobe Acrobat version 5 or higher, with embedded fonts). Annexes might have an obligatory page limit. Please check for the number and type of mandatory or optional annexes for the call in the relevant call documentation. For annexes where page limits apply, excess pages will be automatically made invisible, and will not be taken into consideration by the experts. Users will receive a warning when trying to submit an annex with excess pages.
4. Time constraints: Preparation and uploading of the PDF formatted technical annex may take some time. You should ensure that this has been completed in time, well before the call closure deadline.

Submission
5. Proposals must be submitted prior to the call closure deadline. Likewise, modifications to proposals or uploaded attachments are also required to be submitted prior to the call closure deadline or they will not be taken into account. Proposals may be submitted or withdrawn at any time prior to the call closure deadline. There is only ever one version of a submitted proposal, as submission over-writes the previous version.

Personal Data
6. We will process personal data in accordance with Regulation No 45/2001 and according to the “notifications of the processing operations” to the Data Protection Officer (DPO) of the Commission/Agency (publicly accessible in the DPO register). Read more on the Legal Notice of the Participant Portal.

Draft proposal Deneme created

Dear Selcen Gulsum ASLAN OZSAHIN,
You have successfully created a draft proposal Deneme for the call H2020-WIDESPREAD-2018-2020.

You can continue editing your draft proposal now or access it at a later time (before the deadline 2018-11-15 17:00:00 Brussels Local Time) from the Participant Portal by accessing the My Proposals tab.

An email containing this information has been sent to this email address: selcen.aslan@tubitak.gov.tr (which is associated with your ECAS account rozsahin).

[Buttons: Go to My Proposals, Continue with this proposal]
Add partner

Search for an organisation

Please enter the PIC of the organisation. If you do not know it, you may enter a (complete or partial) organisation name (e.g. "Oxford" or "University of Oxford"). Entering additional information like country/city usually leads to better results. You may also search based on VAT number of the organisation in international format (e.g. "GB123456789")

<table>
<thead>
<tr>
<th>PIC</th>
<th>Organisation</th>
</tr>
</thead>
<tbody>
<tr>
<td>941979510</td>
<td>METU International Student Association</td>
</tr>
<tr>
<td>994605894</td>
<td>ODTU TEKNOKENT YONETIM ANONIM SIRKETI</td>
</tr>
<tr>
<td>996643492</td>
<td>MIDDLE EAST TECHNICAL UNIVERSITY</td>
</tr>
<tr>
<td>936780023</td>
<td>Sine Metu Civic Association</td>
</tr>
<tr>
<td>941559213</td>
<td>Metu Phoenix</td>
</tr>
<tr>
<td>928979380</td>
<td>METU College Youth</td>
</tr>
<tr>
<td>938230464</td>
<td>Middle East Technical University</td>
</tr>
<tr>
<td>949453752</td>
<td>Budapesti Metropolitan Egystem</td>
</tr>
</tbody>
</table>

Click [here](#) to register your organisation for a Participant Identification Code (PIC)
Step 5
Edit Proposal

Edit Proposals' Forms
In this step you can edit the administrative forms and upload the proposal itself.

WARNING: This proposal contains changes that have not yet been submitted...

Administrative Forms
Edit will open the forms.

Part B annexes
In this step you may upload the technical annex of the proposal (in PDF format only) and any other requested attachments.

Technical Annex Section 1-3
- mandatory attachment
- filetype: pdf
- maximum file size: 10.0 MB
- maximum 50 pages

Technical Annex Section 4-5
- mandatory attachment
- filetype: pdf
- maximum file size: 10.0 MB

Optional annex 3: Ethics Supporting Document(s)
- filetype: pdf
- maximum file size: 10.0 MB
Horizon 2020
Call: H2020-WIDESPREAD-2018-2020
(WIDESPREAD)

Topic: WIDESPREAD-03-2018

Type of action: CSA
(Coordination and support action)
Proposal number: SEP-210523995
Proposal acronym: Deneme

Deadline Id: H2020-WIDESPREAD-2018-03

Table of contents
## 1 - General information

<table>
<thead>
<tr>
<th>Topic</th>
<th>WIDESPREAD-03-2018</th>
<th>Type of Action</th>
<th>CSA</th>
</tr>
</thead>
</table>

### Acronym

Deneme

### Proposal title

*Max 200 characters (with spaces). Must be understandable for non-specialists in your field.*

*Note that, for technical reasons, the following characters are not accepted in the Proposal Title and will be removed: < > ".&*

### Duration in months

*Estimated duration of the project in full months.*

Please select between 3 and 6 descriptors that best characterise the subject of your proposal, in descending order of relevance. Note that descriptors will be used to support RIA services in identifying the best qualified evaluators for your proposal.

**Add Descriptors**

- **Descriptor 1**
  - **Discipline:**
  - **Subdiscipline:**
  - **Descriptor:**

**Free keywords**

*Enter any words you think give extra detail of the scope of your proposal (max 200 characters with spaces).*
# Declarations

1. The coordinator declares to have the explicit consent of all applicants on their participation and on the content of this proposal.

2. The information contained in this proposal is correct and complete.

3. This proposal complies with ethical principles (including the highest standards of research integrity as set out, for instance, in the European Code of Conduct for Research Integrity and including, in particular, avoiding fabrication, falsification, plagiarism or other research misconduct).

4. The coordinator confirms:
   
   - to have carried out the self-check of the financial capacity of the organisation on [http://ec.europa.eu/research/participants/portal/desktop/en/organisations/fv.html](http://ec.europa.eu/research/participants/portal/desktop/en/organisations/fv.html) or to be covered by a financial viability check in an EU project for the last closed financial year. Where the result was weak or insufficient, the coordinator confirms being aware of the measures that may be imposed in accordance with the H2020 Grants Manual (Chapter on Financial capacity check); or

   - is exempt from the financial capacity check being a public body including international organisations, higher or secondary education establishment or a legal entity, whose viability is guaranteed by a Member State or associated country, as defined in the H2020 Grants Manual (Chapter on Financial capacity check); or

   - as sole participant in the proposal is exempt from the financial capacity check.

5. The coordinator hereby declares that each applicant has confirmed:
   
   - they are fully eligible in accordance with the criteria set out in the specific call for proposals; and

   - they have the financial and operational capacity to carry out the proposed action.

The coordinator is only responsible for the correctness of the information relating to his/her own organisation. Each applicant remains responsible for the correctness of the information related to him and declared above. Where the proposal to be retained for EU funding, the coordinator and each beneficiary applicant will be required to present a formal declaration in this respect.
## Participants & contacts

<table>
<thead>
<tr>
<th>#</th>
<th>Participant Legal Name</th>
<th>Country</th>
<th>Action</th>
</tr>
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<tr>
<td>1</td>
<td>TURKIYE BILIMSEL VE TEKNOLOJIK ARASTIRMA KURUMU</td>
<td>Turkey</td>
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### 3 - Budget

<table>
<thead>
<tr>
<th>No</th>
<th>Participant</th>
<th>Country</th>
<th>(A) Direct personnel costs €</th>
<th>(B) Other direct costs €</th>
<th>(C) Direct costs of sub-contracting €</th>
<th>(D) Direct costs of providing financial support to third parties €</th>
<th>(E) Costs of tackling contributions not used on the beneficiary's premises €</th>
<th>(F) Indirect costs € ([=\frac{(A+B+C+D)}{E}]*)</th>
<th>(G) Special unit costs covering direct &amp; indirect costs €</th>
<th>(H) Total estimated eligible costs € ([=\text{column A to G]})</th>
<th>(I) Reimbursement rate (%)</th>
<th>(J) Max EU Contribution €</th>
<th>(K) Requested EU Contribution €</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Turkia Minimex</td>
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<td>0.00</td>
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</tbody>
</table>
## 4 - Ethics

### 1. Human Embryos/Foetuses
- Does your research involve Human Embryonic Stem Cells (hESCs)?
- Does your research involve the use of human embryos?
- Does your research involve the use of human foetal tissues/cells?

### 2. Humans
- Does your research involve human participants?
- Does your research involve physical interventions on the study participants?

### 3. Human Cells/Tissues
- Does your research involve human cells or tissues (other than from Human Embryos/Foetuses, i.e. section 1)?

### 4. Personal Data
- Does your research involve personal data collection and/or processing?
- Does your research involve further processing of previously collected personal data (secondary use)?

### 5. Animals
- Does your research involve animals?

### 6. Third Countries
- In case non-EU countries are involved, do the research related activities undertaken in these countries raise potential ethics issues?
- Do you plan to use local resources (e.g., animal and/or human tissue samples, genetic materials, live animals, human remains, materials of historical value, endangered fauna or flora samples, etc.)?
5 - Call-specific questions

Extended Open Research Data Pilot in Horizon 2020

If selected, applicants will by default participate in the Pilot on Open Research Data in Horizon 2020, which aims to improve and maximise access to and re-use of research data generated by actions. However, participation in the Pilot is flexible in the sense that it does not mean that all research data needs to be open. After the action has started, participants will formulate a Data Management Plan (DMP), which should address the relevant aspects of making data FAIR (findable, accessible, interoperable and re-usable), including what data the project will generate, whether and how it will be made accessible for verification and re-use, and how it will be curated and preserved. Through this DMP projects can define certain datasets to remain closed according to the principle "as open as possible, as closed as necessary". A Data Management Plan does not have to be submitted at the proposal stage.

Furthermore, applicants also have the possibility to opt out of this Pilot completely at any stage (before or after the grant signature). In this case, applicants must indicate a reason for this choice (see options below).

Please note that participation in this Pilot does not constitute part of the evaluation process. Proposals will not be penalised for opting out.

We wish to opt out of the Pilot on Open Research Data in Horizon 2020.  

Further guidance on open access and research data management is available on the participant portal: http://ec.europa.eu/research/participants/docs/h2020-funding-guide/cross-cutting-issues/open-access-dissemination_en.htm and in general annex L of the Work Programme.

### Validation result

The red 'Show Error' button indicates an error due to a missing or incorrect value related to the call eligibility criteria. The submission of the proposal will be blocked unless that specific field is corrected.

The yellow 'Show Warning' button indicates a warning due to a missing or incorrect value related to the call eligibility criteria. The submission of the proposal will not be blocked (proposal will be submitted with the missing or incorrect value).

<table>
<thead>
<tr>
<th>Section</th>
<th>Description</th>
<th>Show Error</th>
<th>Show Warning</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Information</td>
<td>At least 3 descriptor have to be selected</td>
<td></td>
<td>Show Error</td>
</tr>
<tr>
<td>Declaration</td>
<td>Declaration acceptance is mandatory</td>
<td></td>
<td>Show Error</td>
</tr>
<tr>
<td>TUBITAK</td>
<td>This section has not been validated yet</td>
<td></td>
<td>Show Error</td>
</tr>
<tr>
<td>General Information</td>
<td>Free Keywords - missing entry</td>
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<td>Show Warning</td>
</tr>
<tr>
<td>Declaration</td>
<td>Declaration acceptance missing</td>
<td></td>
<td>Show Warning</td>
</tr>
<tr>
<td>General Information</td>
<td>Similar Proposal submitted - missing entry</td>
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<td>Show Warning</td>
</tr>
<tr>
<td>General Information</td>
<td>Title is a required field</td>
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<td>Show Warning</td>
</tr>
<tr>
<td>General Information</td>
<td>Duration - missing entry</td>
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<td>Show Warning</td>
</tr>
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<td>Declaration acceptance missing</td>
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<td>Show Warning</td>
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<tr>
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<tr>
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<td>Declaration acceptance missing</td>
<td></td>
<td>Show Warning</td>
</tr>
<tr>
<td>Budget</td>
<td>The requested EU Contribution (K) should not be zero, except if you participate as a beneficiary not receiving EU funding.</td>
<td></td>
<td>Show Warning</td>
</tr>
</tbody>
</table>
WARNING: This proposal contains changes that have not yet been submitted...
The structure of this template must be followed.

It has been designed to ensure that the important aspects of your planned work are presented in a way that will enable the experts to make an effective assessment against the evaluation criteria. Sections 1, 2 and 3 each correspond to an evaluation criterion.

Please be aware that proposals will be evaluated as they were submitted. There will be no possibility for significant changes to content, budget and consortium composition during grant preparation.

<table>
<thead>
<tr>
<th>Criterion 1 - Excellence</th>
<th>Criterion 2 - Impact</th>
<th>Criterion 3 - Quality and efficiency of the implementation</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Threshold: 3/5.00</strong></td>
<td><strong>Threshold: 3/5.00</strong></td>
<td><strong>Threshold: 3/5.00</strong></td>
</tr>
<tr>
<td>Clarity and pertinence of the objectives</td>
<td>The extent to which the outputs of the project would contribute to each of the expected impacts mentioned in the work programme under the relevant topic</td>
<td>Quality and effectiveness of the work plan, including extent to which the resources assigned to work packages are in line with their objectives and deliverables</td>
</tr>
<tr>
<td>Soundness of the concept, and credibility of the proposed methodology</td>
<td>Quality of the proposed measures to: - exploit and disseminate the project results (including management of IPR), and to manage research data where relevant</td>
<td>Appropriateness of the management structures and procedures, including risk and innovation management</td>
</tr>
<tr>
<td>Quality of the proposed coordination and/or support measures</td>
<td>- communicate the project activities to different target audiences</td>
<td>Complementarity of the participants and extent to which the consortium as a whole brings together the necessary expertise</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Appropriateness of the allocation of tasks, ensuring that all participants have a valid role and adequate resources in the project</td>
</tr>
<tr>
<td></td>
<td></td>
<td>to fulfil that role</td>
</tr>
</tbody>
</table>
- Page limit: The title, list of participants and sections 1, 2 and 3, together, should not be longer than 50 pages.

- All tables, figures, references and any other element pertaining to these sections must be included as an integral part of these sections and are thus counted against this page limit.

- If you attempt to upload a proposal longer than the specified limit before the deadline, you will receive an automatic warning and will be advised to shorten and re-upload the proposal.

- After the deadline, excess pages (in over-long proposals/applications) will be automatically made invisible, and will not be taken into consideration by the experts.

- The proposal is a self-contained document. Experts will be instructed to ignore hyperlinks to information that is specifically designed to expand the proposal, thus circumventing the page limit.
The reference font for the body text of H2020 proposals is Times New Roman (Windows platforms), Times/Times New Roman (Apple platforms) or Nimbus Roman No. 9 L (Linux distributions).

The use of a different font for the body text is not advised and is subject to the cumulative conditions that the font is legible and that its use does not significantly shorten the representation of the proposal in number of pages compared to using the reference font (for example with a view to bypass the page limit).

The minimum font size allowed is 11 points. Standard character spacing and a minimum of single line spacing is to be used.

Text elements other than the body text, such as headers, foot/end notes, captions, formula's, may deviate, but must be legible.

The page size is A4, and all margins (top, bottom, left, right) should be at least 15 mm (not including any footers or headers).

Please, do not consider the page limit as a target! It is in your interest to keep your text as concise as possible, since experts rarely view unnecessarily long proposals in a positive light.
Fill in the title of your proposal below.

**TITLE OF THE PROPOSAL**

The consortium members are listed in part A of the proposal (administrative forms). A summary list should also be provided in the table below.

List of participants

<table>
<thead>
<tr>
<th>Participant No. *</th>
<th>Participant organisation name</th>
<th>Country</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 (Coordinator)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

* Please use the same participant numbering as that used in the administrative proposal forms.
1. Excellence

Your proposal must address a topic set out in the work programme for this call for proposals. This section of your proposal will be assessed only to the extent that it is relevant to that topic.

1.1 Objectives: Describe the overall and specific objectives for the project, which should be clear, measurable, realistic and achievable within the duration of the project. Objectives should be consistent with the expected exploitation and impact of the project (see section 2).

1.2 Relation to the work programme: Indicate the work programme topic to which your proposal relates, and explain how your proposal addresses the specific challenge and scope of that topic, as set out in the work programme.

1.3 Concept and methodology; quality of the measures:

• Describe and explain the overall concept underpinning the project. Describe the main ideas, models or assumptions involved.
• Describe any national or international research and innovation activities which will be linked with the project, especially where the outputs from these will feed into the project.
• Describe and explain the overall methodology.
• Where relevant, describe how the gender dimension i.e, sex and/or gender analysis is taken into account in the project’s content.

For guidance on methods of sex / gender analysis and the issues to be taken into account, please refer to http://ec.europa.eu/research/swafs/gendered-innovations/index_en.cfm?pg=home
2. Impact

2.1 Expected impacts

Please be specific, and provide only information that applies to the proposal and its objectives. Wherever possible, use quantified indicators and targets.

- Describe how your project will contribute to the expected impacts set out in the work programme, under the relevant topic.
- Describe any barriers/obstacles, and any framework conditions (such as regulation and standards), that may determine whether and to what extent the expected impacts will be achieved. (This should not include any risk factors concerning implementation, as covered in section 3.2.)

2.2 Measures to maximise impact

a) Dissemination and exploitation of results

- Provide a draft ‘plan for the dissemination and exploitation of the project's results’. Please note that such a draft plan is an admissibility condition, unless the work programme topic explicitly states that such a plan is not required.
- Show how the proposed measures will help to achieve the expected impact of the project.
- The plan, should be proportionate to the scale of the project, and should contain measures to be implemented both during and after the end of the project.

Your plan for the dissemination and exploitation of the project's results is key to maximising their impact. This plan should describe, in a concrete and comprehensive manner, the area in which you expect to make an impact and who are the potential users of your results. Your plan should also describe how you intend to use the appropriate channels of dissemination and interaction with potential users.
Consider the full range of potential users and uses, including research, commercial, investment, social, environmental, policy-making, setting standards, skills and educational training where relevant.

Your plan should give due consideration to the possible follow-up of your project, once it is finished. Its exploitation could require additional investments, wider testing or scaling up. Its exploitation could also require other pre-conditions like regulation to be adapted, or value chains to adopt the results, or the public at large being receptive to your results.

• Include a business plan where relevant.

• As relevant, include information on how the participants will manage the research data generated and/or collected during the project, in particular addressing the following issues:
  – What types of data will the project generate/collect?
  – What standards will be used?
  – How will this data be exploited and/or shared/made accessible for verification and re-use? If data cannot be made available, explain why.
  – How will this data be curated and preserved?
  – How will the costs for data curation and preservation be covered?

GDPR: 25 May 2018
Actions under Horizon 2020 participate in the extended ‘Pilot on Open Research Data in Horizon 2020 (‘open research data by default’), except if they indicate otherwise (‘opt-out.’) You will need an appropriate consortium agreement to manage (amongst other things) the ownership and access to key knowledge (IPR, research data etc.).

- Outline the strategy for knowledge management and protection. Include measures to provide open access (free on-line access, such as the ‘green’ or ‘gold’ model) to peer-reviewed scientific publications which might result from the project.

Open access publishing (also called ‘gold’ open access) means that an article is immediately provided in open access mode by the scientific publisher. The associated costs are usually shifted away from readers, and instead (for example) to the university or research institute to which the researcher is affiliated, or to the funding agency supporting the research. Gold open access costs are fully eligible as part of the grant. Note that if the gold route is chosen, a copy of the publication has to be deposited in a repository as well.

b) Communication activities,

- Describe the proposed communication measures for promoting the project and its findings during the period of the grant. Measures should be proportionate to the scale of the project, with clear objectives. They should be tailored to the needs of different target audiences, including groups beyond the project’s own community.
3. Implementation

3.1 Work plan – Work packages and deliverables

Please provide the following:

- brief presentation of the overall structure of the work plan
- timing of the different work packages and their components (Gantt chart or similar)
- detailed work description, like
  - a list of work packages (table 3.1a);
  - a description of each work package (table 3.1b)
  - a list of major deliverables (table 3.1c);
- graphical presentation of the components showing how they inter-relate (Pert chart or similar)

Definitions:

- ‘Work package’ means a major sub-division of the proposed project
- ‘Deliverable’ means a distinct output of the project, meaningful in terms of the project’s overall objectives, and constituted by a report, a document, a technical diagram, a software etc.
3.2 Management structure and procedures

- Describe the organisational structure and the decision-making
- Explain why the organisational structure and decision-making mechanisms are appropriate to the complexity and scale of the project;
- Describe, where relevant, how effective innovation management will be addressed in the management structure and work plan;
- Describe any critical risks, relating to project implementation, that the stated project’s objectives may not be achieved. Detail any risk mitigation measures. Please provide a table with critical risks identified and mitigating actions (table 3.2b).

Definitions:

**Milestones** means control points in the project that help to chart progress. Milestones may correspond to the completion of a key deliverable, allowing the next phase of the work to begin. They may also be needed at intermediary points so that, if problems have arisen, corrective measures can be taken. A milestone may be a critical decision point in the project where, for example, the consortium must decide which of several technologies to adopt for further development.

**Innovation management** is a process which requires an understanding of both market and technical problems, with a goal of successfully implementing appropriate creative ideas. A new or improved product, service or process is its typical output. It also allows a consortium to respond to an external or internal opportunity.
3.3 Consortium as a whole

The individual members of the consortium are described in a separate section 4. There is no need to repeat that information here.

- **Describe the consortium.** How will it match the project’s objectives, and bring together the necessary expertise? How do the members complement one another (and cover the value chain, where appropriate)? In what way does each of them contribute to the project? Show that each has a valid role, and adequate resources in the project to fulfil that role.

- If applicable, **describe the industrial/commercial involvement** in the project to ensure exploitation of the results and explain why this is consistent with and will help to achieve the specific measures which are proposed for exploitation of the results of the project (see section 2.2).

- **Other countries and international organisations:**

If one or more of the participants requesting EU funding is based in a country or is an international organisation that is not automatically eligible for such funding (entities from Member States of the EU, from Associated Countries and from one of the countries in the exhaustive list included in General Annex A of the work programme are automatically eligible for EU funding), explain why the participation of the entity in question is essential to carrying out the project.
3.4 Resources to be committed

Please make sure the information in this section matches the costs as stated

• in the budget table in section 3 of the administrative proposal forms,
• and the number of person months, shown in the detailed work package descriptions.

Please provide the following:

• a table showing number of person months required (table 3.4a);
• a table showing ‘other direct costs’ (table 3.4b) for participants where those costs exceed 15% of the personnel costs (according to the table in section 3 of the administrative proposal forms).

<table>
<thead>
<tr>
<th>Work package No</th>
<th>Work Package Title</th>
<th>Lead Participant No</th>
<th>Lead Participant Short Name</th>
<th>Person-Months</th>
<th>Start Month</th>
<th>End month</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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<td></td>
<td></td>
<td></td>
<td>Total person-months</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### Table 3.1 b: Work package description

For each work package:

<table>
<thead>
<tr>
<th>Work package number</th>
<th>Lead beneficiary</th>
</tr>
</thead>
<tbody>
<tr>
<td>Work package title</td>
<td></td>
</tr>
<tr>
<td>Participant number</td>
<td></td>
</tr>
<tr>
<td>Short name of participant</td>
<td></td>
</tr>
</tbody>
</table>

Person months per participant:

<table>
<thead>
<tr>
<th>Start month</th>
<th>End month</th>
</tr>
</thead>
</table>

### Objectives

![Objectives placeholder]

### Description of work

(Where appropriate, broken down into tasks, lead partner and role of participants)

![Description of work placeholder]

### Deliverables

(Brief description and month of delivery)

![Deliverables placeholder]

### Recommended WPs:

1. Project Management
2. The Scientific and Technological Capacity Improvement
3. Raising the Research Profile and the Staff Profile
4. Training, Mentoring and Networking of ESRs
5. Dissemination and Outreach
**Table 3.1 c: List of Deliverables**

<table>
<thead>
<tr>
<th>Deliverable (number)</th>
<th>Deliverable name</th>
<th>Work package number</th>
<th>Short name of lead participant</th>
<th>Type</th>
<th>Dissemination level</th>
<th>Delivery date (in months)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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</tr>
</tbody>
</table>

**Tables for section 3.2**

**Table 3.2 a: List of milestones**

<table>
<thead>
<tr>
<th>Milestone number</th>
<th>Milestone name</th>
<th>Related work package(s)</th>
<th>Due date (in month)</th>
<th>Means of verification</th>
</tr>
</thead>
<tbody>
<tr>
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</tr>
</tbody>
</table>

**Table 3.2b: Critical risks for implementation**

<table>
<thead>
<tr>
<th>Description of risk (indicate level of likelihood: Low/Medium/High)</th>
<th>Work package(s) involved</th>
<th>Proposed risk-mitigation measures</th>
</tr>
</thead>
<tbody>
<tr>
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<td></td>
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<td></td>
</tr>
</tbody>
</table>
Tables for section 3.4

Table 3.4a: Summary of staff effort
Please indicate the number of person months over the whole duration of the planned work, for each work package, for each participant. Identify the work-package leader for each WP by showing the relevant person month figure in bold.

<table>
<thead>
<tr>
<th>Participant Number/Short Name</th>
<th>WPn</th>
<th>WPn+1</th>
<th>WPn+2</th>
<th>Total Person-Months per Participant</th>
</tr>
</thead>
<tbody>
<tr>
<td>Participant Number/Short Name</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Participant Number/Short Name</td>
<td></td>
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</tr>
<tr>
<td>Participant Number/Short Name</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Person Months</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Table 3.4b ‘Other direct cost’ items (travel, equipment, infrastructure, goods and services, large research infrastructure)

Please complete the table below for each participant if the sum of the costs for ‘travel’, ‘equipment’, and ‘goods and services’ exceeds 15% of the personnel costs for that participant (according to the budget table in section 3 of the proposal administrative forms).

<table>
<thead>
<tr>
<th>Participant Number/Short Name</th>
<th>Cost (€)</th>
<th>Justification</th>
</tr>
</thead>
<tbody>
<tr>
<td>Travel</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Equipment</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other goods and services</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Please complete the table below for all participants that would like to declare costs of large research infrastructure under Article 6.2 of the General Model Agreement, irrespective of the percentage of personnel costs. Please indicate (in the justification) if the beneficiary’s methodology for declaring the costs for large research infrastructure has already been positively assessed by the Commission.

<table>
<thead>
<tr>
<th>Participant Number/Short Name</th>
<th>Cost (€)</th>
<th>Justification</th>
</tr>
</thead>
<tbody>
<tr>
<td>Large research infrastructure</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Section 4: Members of the consortium

• This section is not covered by the page limit.
• The information provided here will be used to judge the operational capacity. Please make sure that you do not include information here that relates to the headings under sections 1 to 3. Experts will be instructed to ignore any information here which appears to have been included to circumvent page limits applying to those sections.

4.1. Participants (applicants)

Please provide, for each participant, the following (if available):

• a description of the legal entity and its main tasks, with an explanation of how its profile matches the tasks in the proposal;
• a curriculum vitae or description of the profile of the persons, including their gender, who will be primarily responsible for carrying out the proposed research and/or innovation activities;
• a list of up to 5 relevant publications, and/or products, services (including widely-used datasets or software), or other achievements relevant to the call content;
• a list of up to 5 relevant previous projects or activities, connected to the subject of this proposal;
• a description of any significant infrastructure and/or any major items of technical equipment, relevant to the proposed work;
• if operational capacity cannot be demonstrated at the time of submitting the proposal, describe the concrete measures that will be taken to obtain it by the time of the implementation of the task.
4.2. Third parties involved in the project (including use of third party resources)

Please complete, for each participant, the following table (or simply state "No third parties involved", if applicable):

<table>
<thead>
<tr>
<th>Question</th>
<th>Y/N</th>
</tr>
</thead>
<tbody>
<tr>
<td>Does the participant plan to subcontract certain tasks (please note that core tasks of the project should not be sub-contracted)</td>
<td></td>
</tr>
<tr>
<td><strong>If yes, please describe and justify the tasks to be subcontracted</strong></td>
<td></td>
</tr>
<tr>
<td>Does the participant envisage that part of its work is performed by linked third parties³</td>
<td></td>
</tr>
<tr>
<td><strong>If yes, please describe the third party, the link of the participant to the third party, and describe and justify the foreseen tasks to be performed by the third party</strong></td>
<td></td>
</tr>
<tr>
<td>Does the participant envisage the use of contributions in kind provided by third parties (Articles 11 and 12 of the General Model Grant Agreement)</td>
<td></td>
</tr>
<tr>
<td><strong>If yes, please describe the third party and their contributions</strong></td>
<td></td>
</tr>
<tr>
<td>Does the participant envisage that part of the work is performed by International Partners³ (Article 14a of the General Model Grant Agreement)?</td>
<td></td>
</tr>
<tr>
<td><strong>If yes, please describe the International Partner(s) and their contributions</strong></td>
<td></td>
</tr>
</tbody>
</table>
Section 5: Ethics and Security

⚠️ This section is not covered by the page limit.

5.1 Ethics

⚠️ For more guidance, see the document "How to complete your ethics self-assessment".

If you have entered any ethics issues in the ethical issue table in the administrative proposal forms, you must:

- submit an ethics self-assessment, which:
  - describes how the proposal meets the national legal and ethical requirements of the country or countries where the tasks raising ethical issues are to be carried out;
  - explains in detail how you intend to address the issues in the ethical issues table, in particular as regards:
    - research objectives (e.g. study of vulnerable populations, dual use, etc.)
    - research methodology (e.g. clinical trials, involvement of children and related consent procedures, protection of any data collected, etc.)
    - the potential impact of the research (e.g. dual use issues, environmental damage, stigmatisation of particular social groups, political or financial retaliation, benefit-sharing, misuse, etc.).

- provide the documents that you need under national law (if you already have them), e.g.:
  - an ethics committee opinion;
  - the document notifying activities raising ethical issues or authorising such activities

⚠️ If these documents are not in English, you must also submit an English summary of them (containing, if available, the conclusions of the committee or authority concerned).

⚠️ If you plan to request these documents specifically for the project you are proposing, your request must contain an explicit reference to the project title.

5.2 Security

Please indicate if your project will involve:

- activities or results raising security issues: (YES/NO)
- "EU-classified information" as background or results: (YES/NO)
WARNING: This proposal contains changes that have not yet been submitted...

Administrative Forms

Edit will open the forms.

Part B and Annexes

In this section you may upload the technical annex of the proposal (in PDF format only) and any other requested attachments.

Technical Annex Section 1-3

Technical Annex Section 4-6

Optional annex 3: Ethics Supporting Document(s)
WIDESPREAD: Where to find info?

- FAQ by NCP-WIDENET Project: [https://www.ncpwidenet.eu/faq-page-1/](https://www.ncpwidenet.eu/faq-page-1/)
- Upcoming event: WIRE Conference 4-6 July 2018, Innsbruck Austria
- Keep in touch with us for coming WIDESPREAD Infodays in TR
Questions and Answers

**Good luck with your proposal!**

_Selcen Gülsüm ASLAN ÖZŞAHİN_

Horizon 2020 - _Spreading Excellence and Widening Participation_

National Contact Point and Expert for Turkey

E-mail: ncpwidening@tubitak.gov.tr

Web: www.h2020.org.tr

Thank you for your participation!